

Objectives	Expected Results	Indicators of Success (Means of Verification)	StAR Activities and Outputs Contributing to Results (See Annex A for details)
Objective 1: Facilitate progress in partner countries' asset recovery efforts	1.1 Partner countries initiate asset recovery programs	<ul style="list-style-type: none"> ☆ Number of partner countries requesting assistance (StAR records) ☆ Number of partner countries initiating investigations into specific asset recovery cases (StAR records) 	<ul style="list-style-type: none"> ★ Advocacy at International Events ★ Country Assistance ★ Regional Training Program ★ Technical Training Program
	1.2 Partner countries make progress in their asset recovery programs	<ul style="list-style-type: none"> ☆ Number of requests for mutual legal assistance issued and number receiving positive response (StAR records, interviews with partners) ☆ Number of freezing and confiscation orders issued and enforced (StAR records, interviews with partners) ☆ Number of countries securing return of assets and value of assets returned (StAR records, interviews with partners) 	<ul style="list-style-type: none"> ★ Country Assistance ★ Training Program
Objective 2: Support partner countries' efforts to build institutional capacity for asset recovery as a routine part of its anti-corruption strategy	2.1 Partner countries implement measures to strengthen asset recovery regimes	<ul style="list-style-type: none"> ☆ Number of partner countries enacting legislative or taking administrative measures to facilitate asset recovery (UNCAC reporting, StAR records) ☆ Number of countries establishing active units / teams working on specific asset recovery cases (StAR records) 	<ul style="list-style-type: none"> ★ Country Assistance ★ NCB Guide ★ Income and Asset Declaration Guide ★ Management of Seized Assets
	2.2 Transfer of skills to staff in partner countries directly engaged in asset recovery activities	<ul style="list-style-type: none"> ☆ Training is relevant to the needs of partners asset recovery programs (Training Assessments, interviews with key respondents) ☆ Training participants raise skills in the identification, investigation and preparation and management of asset recovery cases (Training Assessments) 	<ul style="list-style-type: none"> ★ Country Training Program ★ Regional Training Program
Objective 3: Promote commitment at the highest levels in	3.1 Asset recovery figures prominently in policy statements by international forums on international	<ul style="list-style-type: none"> ☆ Declarations in support of asset recovery agenda in major international forums (Statements of G20, OECD / DAC, UNCAC) 	<ul style="list-style-type: none"> ★ Global Architecture ★ Advocacy at International Events ★ Friends of StAR

both recipient and sending jurisdictions to facilitate the recovery stolen assets and deter asset theft	governance and financial sector reform		★ Communications Strategy
	3.2 Mechanisms to assess progress in international asset recovery efforts generate information that is used to inform to international policy	☆ Reporting systems generate policy relevant information on a) institutional dimensions of status of implementation of UNCAC Chapter V and b) operational dimensions national asset recovery programs, for a broad range of financial centers and developing countries (reports of administrators of reporting systems, records of UNCAC working group discussions)	★ UNCAC Monitoring ★ Legal library ★ Global Architecture
	3.3 Increased understanding among key policy makers of measures that can be taken by financial centers to reduce risk of asset theft and facilitate asset recovery	☆ Awareness of need for and implementation of policy interventions to a) strengthen supervision of politically exposed persons b) strengthen corporate transparency and c) empower law enforcement and the judiciary to pursue corruption cases originating in foreign jurisdictions (Interviews with key respondents, records of discussions of FATF and UNCAC working groups)	★ Global Architecture ★ PEPs Management ★ Misuse of Corporate Vehicles ★ NCB Guide ★ Management of Seized Assets ★ Barriers to Asset Recovery ★ Advocacy at International Events ★ Communications strategy ★ CSO white paper
	3.4 Constituencies that are able to influence decision makers in the public and private sector are aware of the asset recovery agenda, common policy issues have been identified and joint activities launched	☆ Increased awareness within Bank and UNODC of the link between anti-corruption and anti-money laundering efforts and the opportunities for asset recovery (interviews with key respondents) ☆ Increased awareness of asset recovery issues among international bodies representing banking, legal and accounting professions (reports of professional bodies, interviews with key respondents) ☆ Increased understanding among CSOs of the scope of StAR and potential areas for collaboration (CSO reports, interviews with key respondents)	★ Global Architecture Study ★ Advocacy at International Events ★ Communications Strategy ★ PEPs Management Study ★ Misuse of Corporate Vehicles Study ★ NCB Guide
Objective 4: Develop knowledge products, procedures	4.1 Practitioners have access to and use knowledge products that reflect international best	☆ Knowledge products are available to and are used by practitioners (surveys of practitioners) ☆ Knowledge products reflect international best practice	★ NCB Guide ★ Asset Recovery Handbook ★ Income and Asset Declaration

and tools that facilitate asset recovery and support their systematic, global adoption	practice to facilitate the implementation of their asset recovery programs	(surveys of practitioners and comments of peer reviewers)	<ul style="list-style-type: none"> ★ Guide ★ Legal library
	4.2 Practitioners have access to information technology solutions that facilitate the implementation of asset recovery programs	<ul style="list-style-type: none"> ☆ Information technology solutions are available, used and favorably rated by practitioners (surveys of practitioners) 	<ul style="list-style-type: none"> ★ Legal library ★ MLA Writer ★ Case Management Tool ★ Asset Tracking and Recovery Tool
Objective 5: Promote networks of practitioners in the field of asset recovery as a means of facilitating the exchange of information, knowledge and collaboration at an operational level	5.1 Improved communication between developing countries and financing centers on operational issues related to asset recovery	<ul style="list-style-type: none"> ☆ Formal networks established to facilitate communication between law enforcement and intelligence agencies (report of network administrators) ☆ Number of countries participating in networks (report of network administrators) ☆ Extent of intelligence sharing at between jurisdictions through formal and informal networks (survey of practitioners and network focal points) ☆ Extent and responsiveness of mutual legal assistance between developing countries and financial centers (survey of practitioners) 	<ul style="list-style-type: none"> ★ Focal Points ★ Regional Training ★ Advocacy at international events ★ Knowledge consortium
Objective 6: An effective partnership established between World Bank and UNODC to support international asset recovery efforts	6.1 StAR has a relevant work plan and an organizational and governance structure that facilitates timely and efficient implementation	<ul style="list-style-type: none"> ☆ Work plan relevant to needs of partners in developing countries and financial centers (interviews with key respondents) ☆ Timely, efficient delivery of the work plan (StAR records) ☆ Organizational and governance arrangements functioning (staff interviews, StAR records) 	<ul style="list-style-type: none"> ★ StAR Secretariat
	6.2 UNODC and Bank collaborate in the implementation of the work plan	<ul style="list-style-type: none"> ☆ Common purpose across Bank and UNODC teams (staff interviews) ☆ UNODC and Bank teams collaborate in the delivery of products and country programs (staff interviews, StAR records) 	<ul style="list-style-type: none"> ★ StAR Secretariat

